



# OMNIYAT

THE ART OF ELEVATION

## HI 2026 Update

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## Omniyat Group at a glance

### Group overview

- Founded in 2005, **Omniyat Group is a leading real estate developer based in Dubai, UAE**, known for its bespoke residential, commercial, hospitality, and retail projects, setting industry standards in the region

### Positioning

- Strategic Portfolio Diversification:** A resilient footprint across the UAE's residential and commercial sectors, underpinned by a diversified GDV and a robust revenue backlog.
- Best-in Class Brand Philosophy:** A multi-tiered strategy that delivers excellence in every segment – leveraging Omniyat to define the Ultra-Luxury pinnacle and Beyond to bring a superior “**best-in-class**” standard to the wider luxury market

### Business Model

- Diversified brand offering across Omniyat residential, Beyond residential and commercial segments**, while retaining its leadership position in ultra-luxury real estate.
- Fully integrated development approach** encompasses design, construction, sales, and property management, ensuring a de-risked approach and seamless client experience

### Market

- Dubai's real estate sector is anchored by proactive** government initiatives & a robust regulatory frameworks.
- The market continues to demonstrate exceptional resilience**, with H1 2026 registered sales being comparable to H1 2025 registered sales<sup>[1]</sup>

Figures in USD Bn

| Particulars                    | Delivered  | Rev. Backlog <sup>[2]</sup> | Launched    | Pipeline <sup>[3]</sup> | Portfolio <sup>[4]</sup> |
|--------------------------------|------------|-----------------------------|-------------|-------------------------|--------------------------|
| Omniyat Residential            | 1.3        | 1.6                         | 5.1         | 4.4                     | 10.8                     |
| Beyond Residential             | 0.8        | 1.8                         | 3.0         | 9.8                     | 13.6                     |
| Commercial                     | 1.2        | 2.7                         | 3.6         | -                       | 4.8                      |
| <b>Total OHL<sup>[5]</sup></b> | <b>3.2</b> | <b>6.1</b>                  | <b>11.7</b> | <b>14.3</b>             | <b>29.2</b>              |

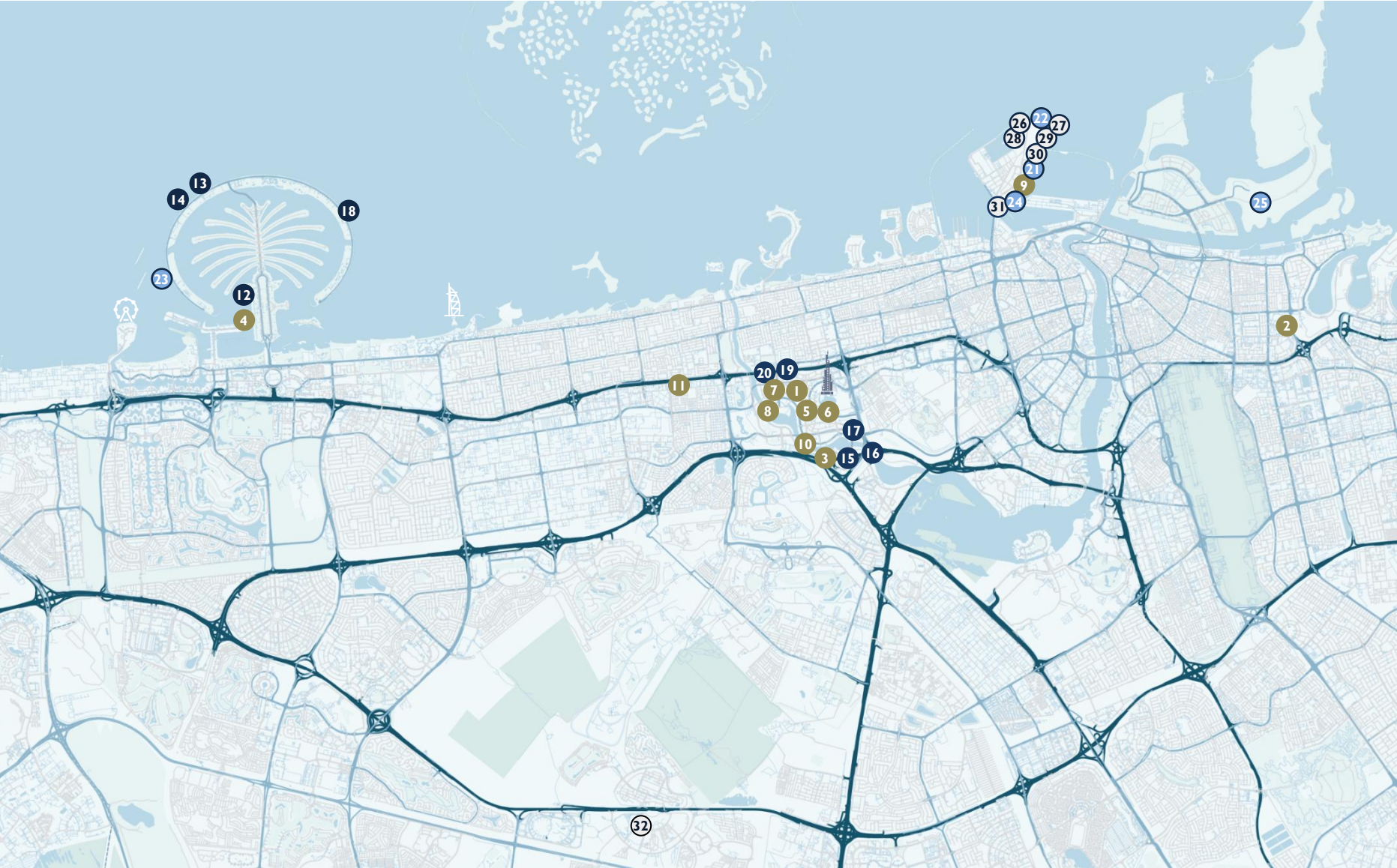
[1] DLD property registration data for Primary Sales in Dubai sourced from Property monitor.

[2] Revenue Backlog represents value of real estate units sold but not yet recognized as Revenue.

[3] Indicative split based on preliminary estimates - subject to change; [4] Portfolio = Delivered + Launched + Pipeline

[5] Excluding additional Portfolio of USD5.9bn of associate company Beyond Properties DMCC.

# Portfolio Footprint Across Prime Dubai Locations



|                                   |    |                  |
|-----------------------------------|----|------------------|
| Delivered                         | 1  | The Opus         |
|                                   | 2  | The Square       |
|                                   | 3  | The Lana         |
|                                   | 4  | One at Palm      |
|                                   | 5  | The Binary       |
|                                   | 6  | Sterling         |
|                                   | 7  | One by Omniyat   |
|                                   | 8  | Bayswater        |
|                                   | 9  | Anwa             |
|                                   | 10 | The Pad          |
|                                   | 11 | SZ-21 by Omniyat |
| Launched - OHL BS (Omniyat)       | 12 | Ava at Palm      |
|                                   | 13 | Orla             |
|                                   | 14 | Orla Infinity    |
|                                   | 15 | Vela             |
|                                   | 16 | Vela Viento      |
|                                   | 17 | Enara            |
|                                   | 18 | Alba             |
|                                   | 19 | Lumena           |
|                                   | 20 | Lumena Alta      |
|                                   | 21 | Aria             |
| Launched OHL BS (Beyond)          | 22 | The Mural        |
|                                   | 23 | Passo By Beyond  |
|                                   | 24 | 31 Above         |
|                                   | 25 | Hado             |
|                                   | 26 | Kanyon           |
| Launched - Beyond (not on OHL BS) | 27 | Soulever         |
|                                   | 28 | Talea            |
|                                   | 29 | Sensia           |
|                                   | 30 | Orise            |
|                                   | 31 | Saria            |
|                                   | 32 | Arancia Yards    |

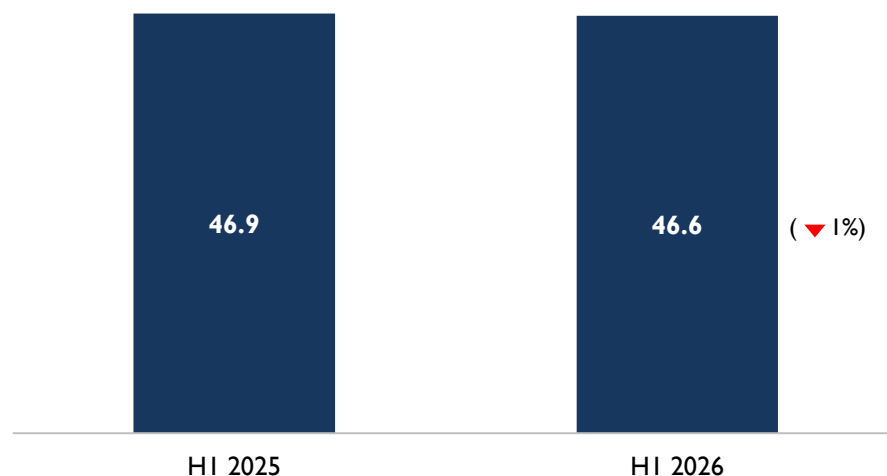
A wide-angle photograph of a modern rooftop terrace. In the foreground, there are several low-profile lounge sofas with light-colored cushions and dark metal frames, arranged in a row. To the right, a large glass-walled structure, possibly a lounge or office area, is visible. The terrace overlooks a vast city skyline at dusk. The sky is a soft gradient of blue and orange. The city is filled with numerous skyscrapers, some with distinctive architectural features like spires and domes. The water of a bay or river is visible in the distance, reflecting the city lights.

# Market Update

# Dubai primary real estate registrations stayed flat in H1 2026

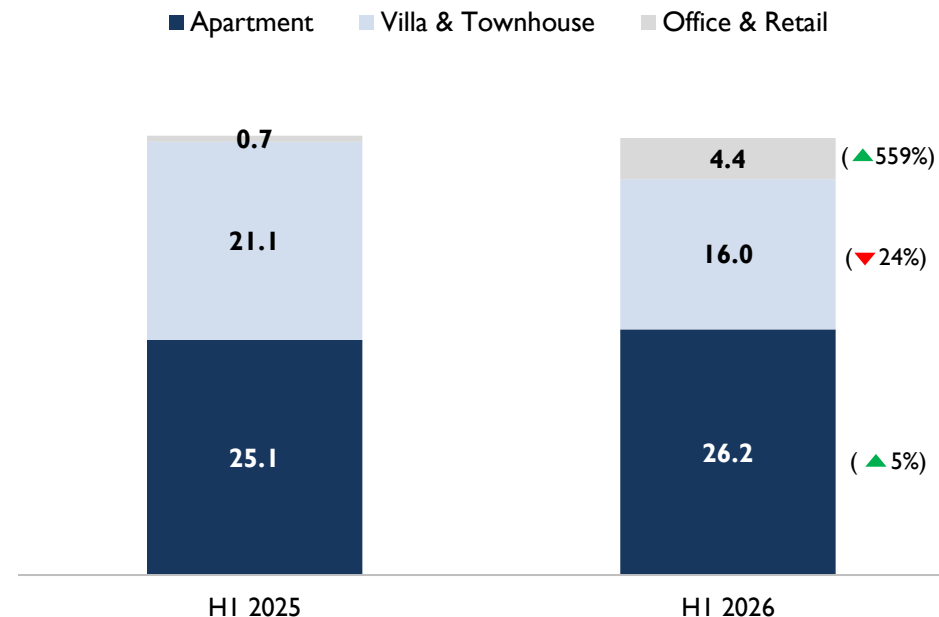
## Dubai Primary Sales Hold Steady: H1 2025 vs H1 2026

Dubai – Primary Sales (USD Bn)



## Apartment sales grew 5% while villa & townhouse sales declined 24%

Dubai – Primary Sales by Unit Type (USD Bn)



- Total primary sales were essentially **flat**, at **USD 46.6bn** versus USD 46.9bn in H1 2025
- **Volume was broadly steady (+1%)**, unit sales increased from 59,504 to 60,290
- Average area per unit dropped from 1,504 to 1,301 sqft, consistent with a **mix shift toward more compact or entry-level product**



# Key Credit Highlights

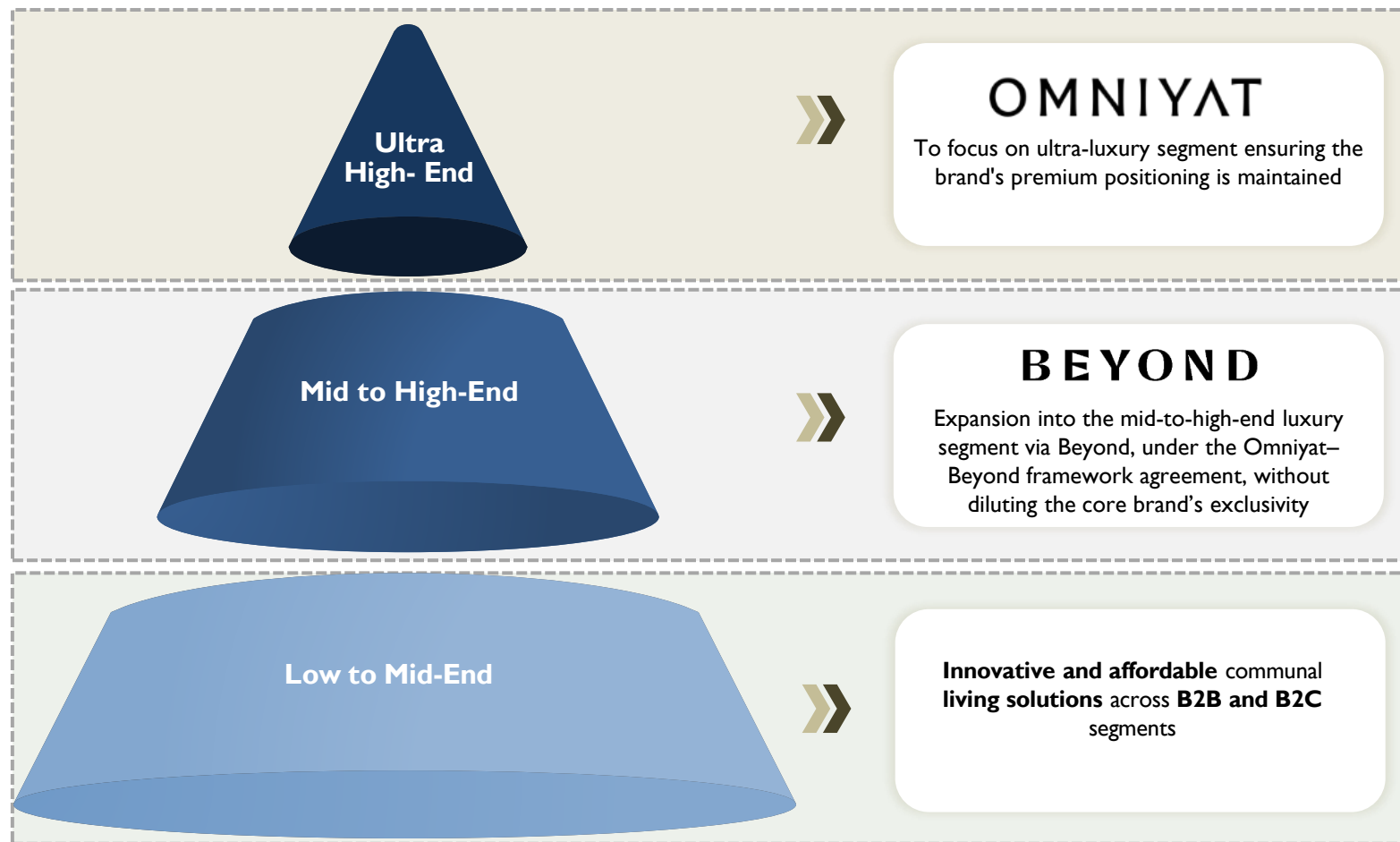
# Key credit highlights



-  Evolution from a leading ultra-luxury player to a well diversified group across different segments
-  Integrated business model coupled with prudent de-risking financial strategy
-  Derisked development pipeline fully funded by strong revenue backlog leading to multi-year cashflow visibility
-  Strong liquidity position with streamlined debt maturity profile

# Omniyat Group positioning: Best-in-class in every class

Two distinct brands operating at different price points to capture wider-luxury market



While maintaining leadership in ultra-luxury real estate market - Omniyat has now a diversified platform creating long-term, sustainable value



**20–25%**  
**Market Share**

Leading player in the ultra-luxury segment (≥ USD 10mn)



**5%<sup>[1]</sup>**  
**Total Market Share**

Across the primary market in Dubai



**Diversified Offerings**

Portfolio mix across:

- **Omniyat Residential (43%)**
- **Beyond Residential (26%)**
- **Commercial (31%)**



**Sustainable Growth**

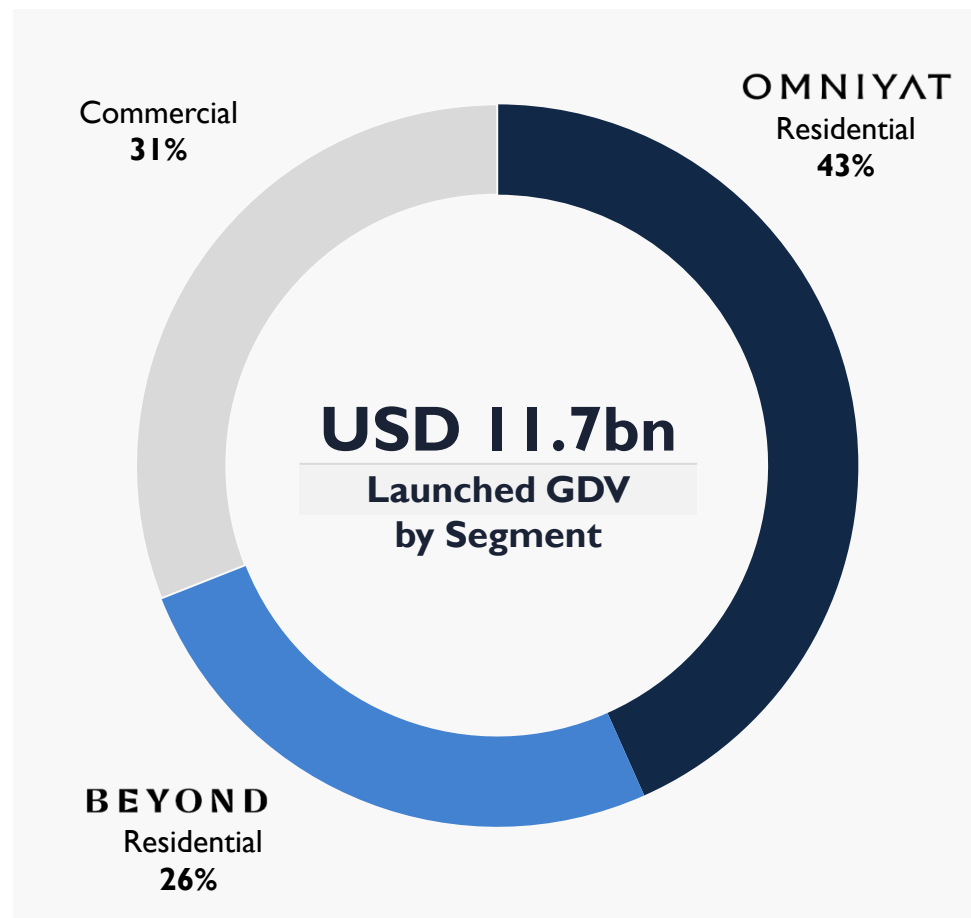
Powered by a resilient business model and strong fundamentals

[1] Source: DLD property registration data for primary sales in Dubai, Q3 2024 to Q2 2025. Excluding villas and townhouses, the Group's share in same period is ~7%.

[2] Beyond Properties DMCC is an associate company of OHL. OHL has increased its stake in Beyond Properties DMCC from 18.4% to 28.4% and has agreed to acquire a further 10%, taking its shareholding to 38.4%.

## Current De-risked Portfolio: Diversified across residential and commercial

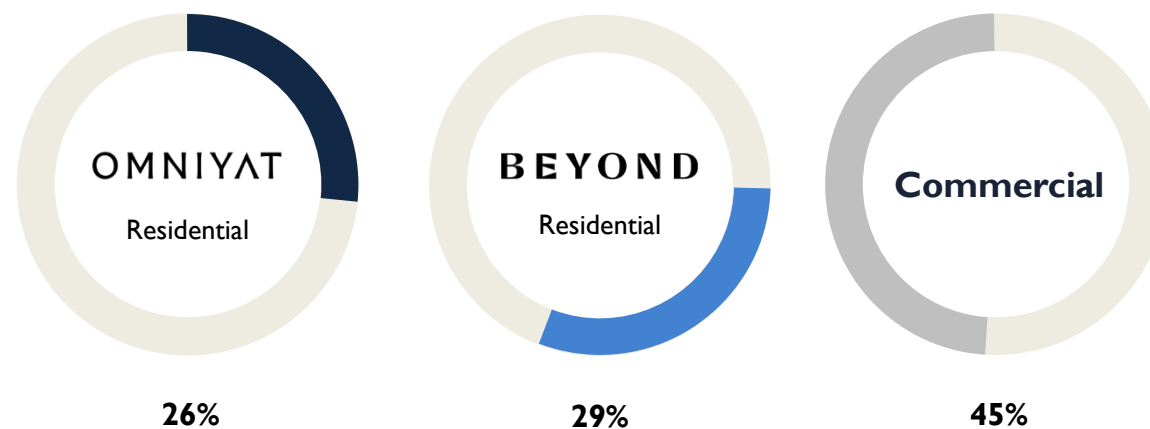
### Launched GDV



### Revenue Backlog<sup>[1]</sup>

**USD 6.1bn**

Revenue Backlog  
by Segment



Omniyat Group boasts a well diversified brand offering to address any realignment of the market segmentation

# Optimized business model enhances absorption rate and reduces development risks

## Land Bank

- ✓ Strong growth in development pipeline with multiple land plots secured in Prime locations

### Dubai Maritime City

**2.6 mn**  
GFA (sq ft) **USD 3.8bn**  
Estimated GDV

### Dubai Islands

**1.8 mn**  
GFA (sq ft) **USD 2.2bn**  
Estimated GDV

### Marasi Bay Island

**0.7 mn**  
GFA (sq ft) **USD 1.1bn**  
Estimated GDV

### RAK

**6.9 mn**  
GFA (sq ft) **USD 7.2bn**  
Estimated GDV

## Commercialisation

- ✓ Second brand (Beyond) increases market accessibility

OMNIYAT

To focus on ultra-luxury segment ensuring the brand's premium positioning is maintained

BEYOND

To cater to mid-to- high-end luxury segment, without compromising the strength and exclusivity of its existing brand

## Construction

- Strong construction progress across
- ✓ ongoing projects with completion broadly on track within expected timelines.

Optimised and secure business model

Strategic construction funding

Project management and quality assurance

80% of secured funding to start construction (via pre-sales, equity or project debt)



**14** Projects under Developments



**7.6mn sqft** of Saleable area under development



**c.USD 11.7bn**  
Under development (66% absorption)

## Delivery & Post-sale

- ✓ Acquired Strive to enhance customers experience

1



Property Management and Premium Maintenance Services

2



Facilities Management

3



Hospitality-operator Partnerships for Onsite Management of Exclusive Developments

**#1** in terms of Primary Registered Sales in Dubai (excluding Villas and Townhouses) in H1 2026<sup>1</sup>

# Launched Portfolio: Overview and Award Summary

| Project Details      | Ava                                                                               | Orla                                                                              | Orla Infinity                                                                     | Aria                                                                              | Vela                                                                               | Vela Viento                                                                         | Enara                                                                               | Alba                                                                                | The Mural                                                                           | 3I Above                                                                            | Passo                                                                               | Hado                                                                                | Lumena                                                                              | Lumena Alta                                                                         |
|----------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Concept design       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Location             | Palm Jumeirah                                                                     | Palm Jumeirah                                                                     | Palm Jumeirah                                                                     | Dubai Maritime City                                                               | Marasi Marina                                                                      | Marasi Marina                                                                       | Marasi Marina                                                                       | Palm Jumeirah                                                                       | Dubai Maritime City                                                                 | Dubai Maritime City                                                                 | Palm Jumeirah                                                                       | Dubai Islands                                                                       | Sheikh Zayed Road                                                                   | Sheikh Zayed Road                                                                   |
| Brand                | Omniyat                                                                           | Omniyat                                                                           | Omniyat                                                                           | Beyond                                                                            | Omniyat                                                                            | Omniyat                                                                             | Omniyat                                                                             | Omniyat                                                                             | Beyond                                                                              | Beyond                                                                              | Beyond                                                                              | Beyond                                                                              | Omniyat                                                                             | Omniyat                                                                             |
| Project Type         | Residential                                                                       | Residential                                                                       | Residential                                                                       | Residential                                                                       | Residential                                                                        | Residential                                                                         | Commercial                                                                          | Residential + Hotel                                                                 | Residential                                                                         | Commercial                                                                          | Residential                                                                         | Residential                                                                         | Commercial                                                                          | Commercial + Hotel                                                                  |
| Main Contract status | Awarded                                                                           | Awarded                                                                           | Awarded                                                                           | Awarded                                                                           | Awarded                                                                            | Awarded                                                                             | Awarded                                                                             | Awarded                                                                             | Awarded                                                                             | Tendering in Process                                                                | Tendering in Process                                                                | Tendering in Process                                                                | Tendering in Process                                                                | Tendering in Process                                                                |
| Contract Award Date  | Q3 - 2023                                                                         | Q1 - 2024                                                                         | Q4 - 2024                                                                         | Q3 - 2024                                                                         | Q4 - 2024                                                                          | Q2 - 2025                                                                           | Q4 - 2025                                                                           | Q3 - 2025                                                                           | Q4 - 2025                                                                           | Expected 2026                                                                       | Expected 2026                                                                       | Expected 2026                                                                       | Expected 2026                                                                       | Expected 2026                                                                       |
| Main Contractor      | Innovo                                                                            | Innovo                                                                            | Innovo                                                                            | GCC                                                                               | ACC                                                                                | ACC                                                                                 | Dutco                                                                               | Innovo                                                                              | GCC                                                                                 | -                                                                                   | -                                                                                   | -                                                                                   | -                                                                                   | -                                                                                   |
| Planned Completion   | H2 - 2026                                                                         | H1 - 2027                                                                         | H1 - 2027                                                                         | H2 - 2026                                                                         | H2 - 2027                                                                          | H2 - 2027                                                                           | H1 - 2028                                                                           | H2 - 2028                                                                           | H2 - 2028                                                                           | H1 - 2029                                                                           | H2 - 2029                                                                           | H2 - 2029                                                                           | H2 - 2029                                                                           | H2 - 2030                                                                           |

Note: Any projects branded under “Beyond” included in the table above are consolidated within the balance sheet of Omniyat Holdings Ltd. Projects of the associate company Beyond Properties DMCC are not included in the table

# All projects are fully covered by sales already achieved till date

GDV Sold, Total Development Cost and Net Inventory shown as a % of Project GDV

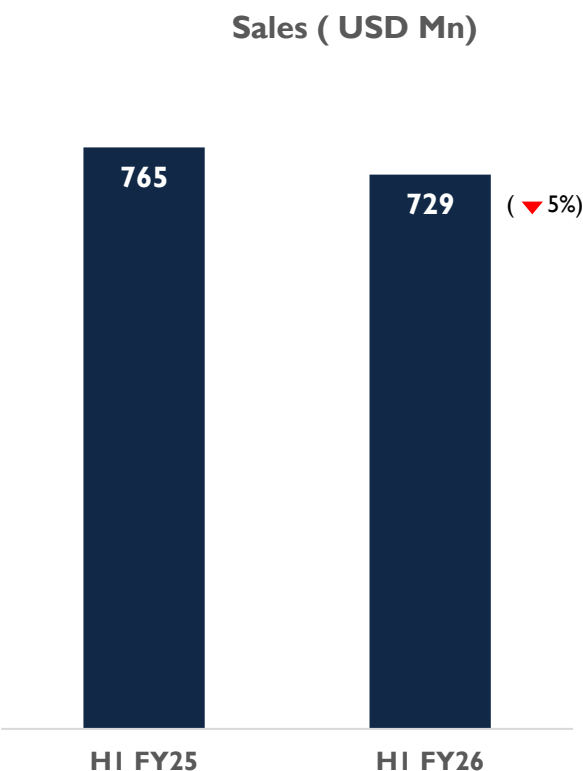
| Particulars                                  | Omniyat Residential | Beyond Residential | Commercial   | Total         |
|----------------------------------------------|---------------------|--------------------|--------------|---------------|
| GFA ('000 sq ft)                             | 2,489               | 2,533              | 2,493        | 7,515         |
| No. of units                                 | 398                 | 1760               | 440          | 2,598         |
| <b>Project GDV (USDmn)</b>                   | <b>5,089</b>        | <b>3,024</b>       | <b>3,633</b> | <b>11,746</b> |
| GDV Sold <sup>[1]</sup>                      | 60%                 | 64%                | 78%          | 67%           |
| Total Development Cost <sup>[2]</sup>        | 38%                 | 36%                | 36%          | 37%           |
| <b>Net Cash cover on receivables</b>         | <b>1.6x</b>         | <b>1.8x</b>        | <b>2.2x</b>  | <b>1.8x</b>   |
| Net Inventory <sup>[3]</sup>                 | 34%                 | 31%                | 18%          | 28%           |
| <b>Net Cash cover incl. inventory</b>        | <b>2.5x</b>         | <b>2.6x</b>        | <b>2.7x</b>  | <b>2.6x</b>   |
| Gross Profit margin <sup>[4]</sup>           | 40%                 | 47%                | 45%          | 44%           |
| <b>Net Cash flow to shareholders (USDmn)</b> | <b>2,597</b>        | <b>1,610</b>       | <b>2,015</b> | <b>6,222</b>  |
| Receivables (USDmn)                          | 1,002               | 714                | 1,375        | 3,090         |
| Inventory (USDmn)                            | 1,596               | 896                | 640          | 3,132         |
| Omniyat Distribution <sup>[5]</sup>          | 56%                 | 66%                | 89%          | 69%           |
| NCI distribution                             | 44%                 | 34%                | 11%          | 31%           |

All projects remain fully funded to completion by sales achieved to date. The Group estimates that regional geopolitical conditions are likely to increase development costs by approximately 3–4% of GDV, while construction remains broadly inline, with a limited number of projects potentially experiencing delays of approximately three to six months.

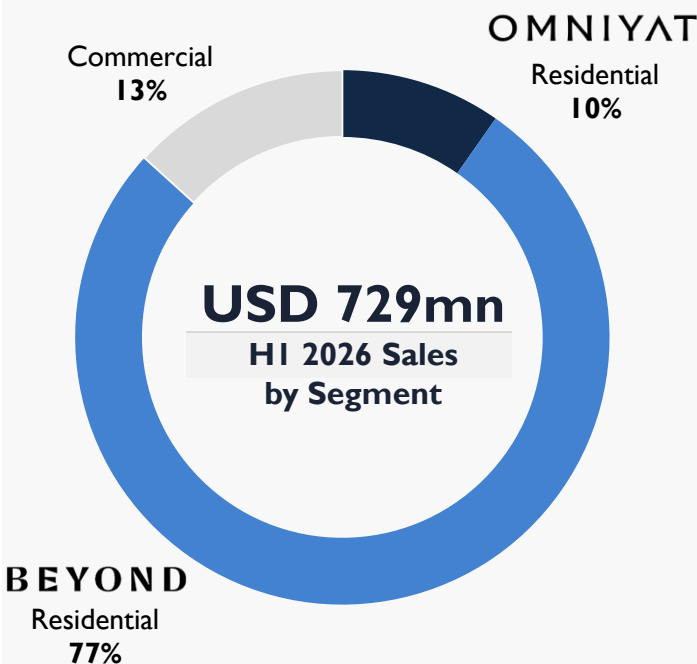
[1] Sales (unaudited) till June 30, 2026 across the launched portfolio; [2] Including third party sales and marketing costs on GDV Sold; [3] Net of third party sales, marketing and other costs; [4] Land value as recorded in the books after accounting for any revaluation gains [5] Distribution are based on percentage shareholding, adjusted for Omniyat fees; [6] The above coverage excludes any project-level debt facilities, which would provide additional cover for the project in the event of any funding shortfall; [7] Pro forma illustration demonstrating cash cover across the launched projects [8] Figures for Beyond Properties DMCC, an associate company of OHL, excluded from the table above.

# OHL HI 2026 Sales Update

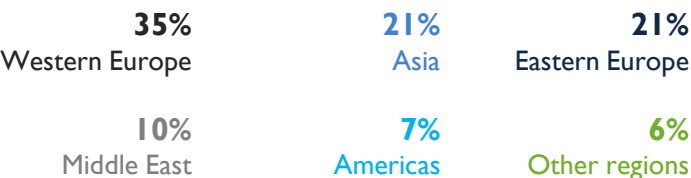
## OHL Sales: HI 2026 Vs HI 2026



## Sales Split by segments



## Diversified Customer Base – HI 2026



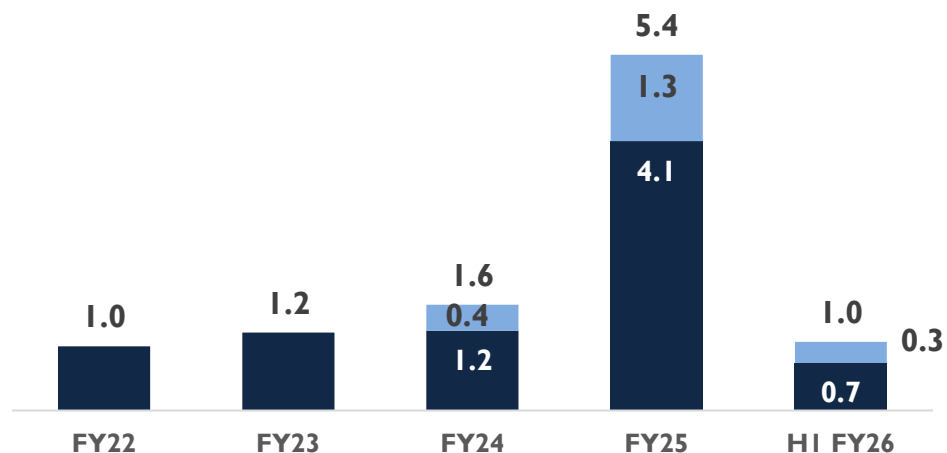
Strong sales recorded in HI 2026 across a well diversified customer base

# Omniyat Group: Strong Revenue Backlog equivalent to 6.2x of FY2025 Revenue<sup>[1]</sup>

Group Revenue backlog of USD 7.9bn providing strong revenue visibility

Sales ( USD Bn)

■ Beyond Balance Sheet  
■ OHL Balance Sheet



**USD 5.4 Billion**

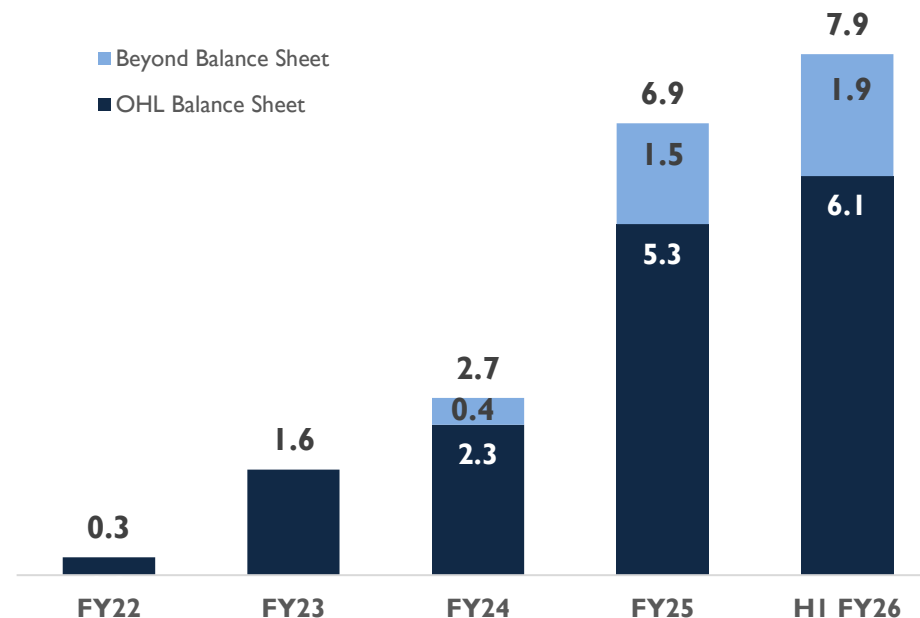
2025 Sales

**USD 1.0 Billion**

HI 2026 Sales

Revenue Backlog ( USD Bn)

■ Beyond Balance Sheet  
■ OHL Balance Sheet



**USD 7.9 Billion**

Revenue Backlog

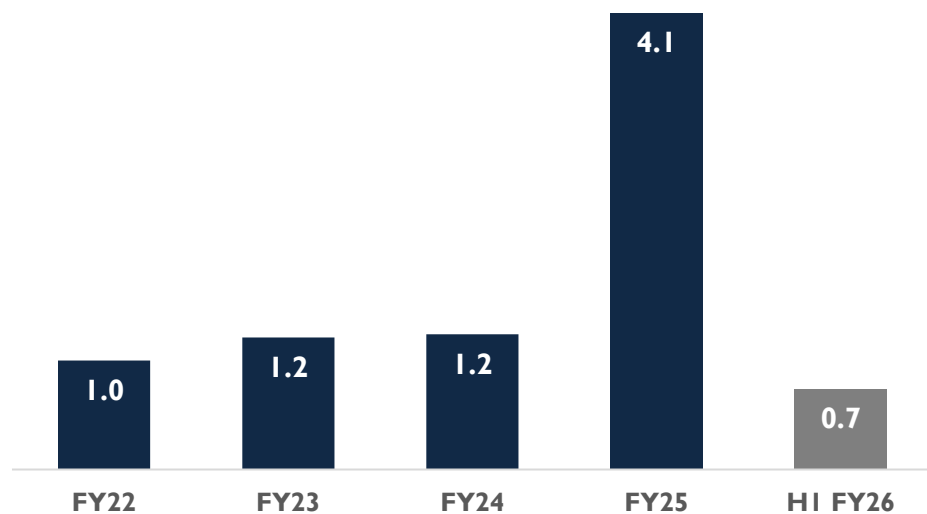
**6.2x**

Current Revenue Backlog /  
FY2025 Revenue

# OHL: Strong Revenue Backlog equivalent to 5.5x of FY2025 Revenue<sup>[1]</sup>

OHL Revenue backlog of USD 6.1 bn providing strong revenue visibility

Sales ( USD Bn)



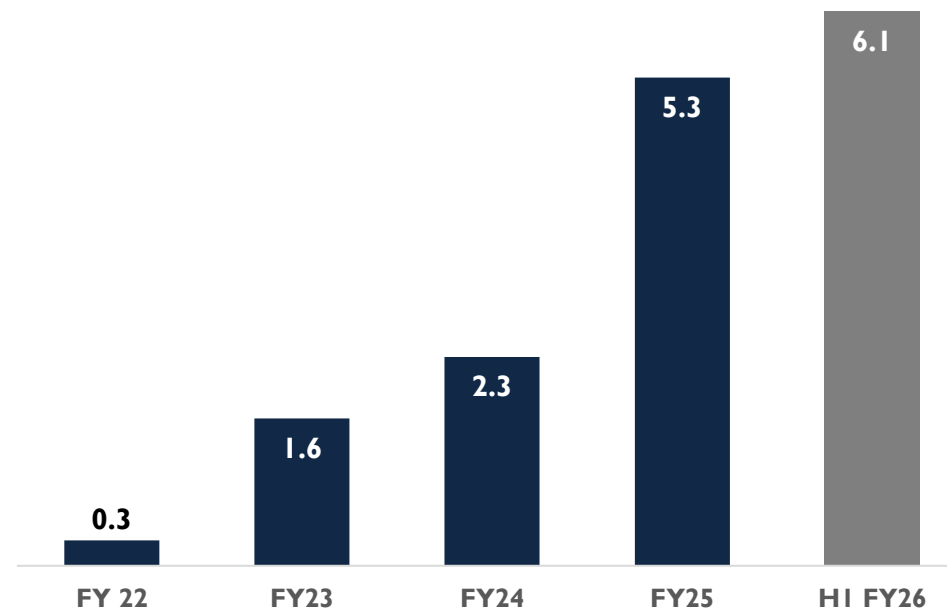
**USD 4.1 Billion**

2025 Sales

**USD 0.7 Billion**

H1 2026 Sales

Revenue Backlog ( USD Bn)



**USD 6.1 Billion**

Revenue Backlog

**5.5x**

Current Revenue Backlog /  
FY2025 Revenue

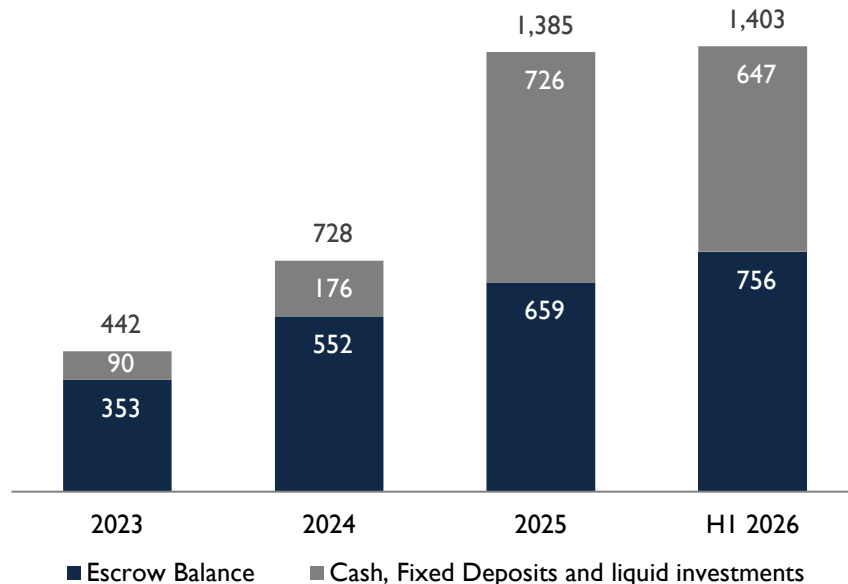
# OHL: Strong liquidity position with a comfortable debt maturity profile

## Cash Buildup to Navigate Volatility

**USD 1,403mn**

Total Cash & Cash equivalents including Escrow, Fixed Deposits and Liquid investments<sup>[1]</sup>

Total Cash Build Up (USD mn)



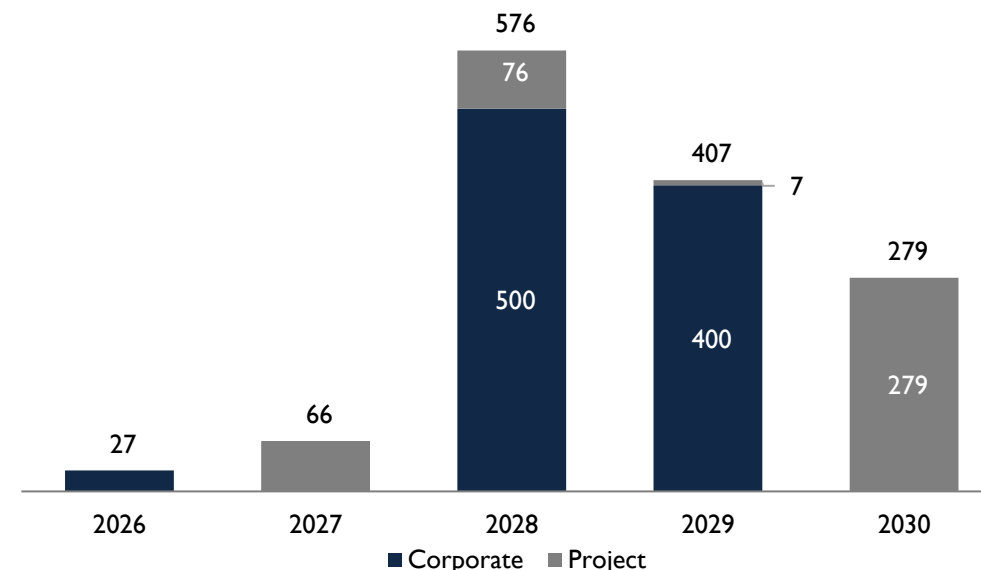
Adequate liquidity to support project commitments and other obligations

## Comfortable debt maturity schedule

**USD 93mn**

Debt Maturing in 2026-2027

Debt Maturity Schedule (USD mn)



No material Debt maturity in 2026 and 2027



# Construction Updates

# Construction progress for select ongoing projects

## Ava, Palm Jumeirah

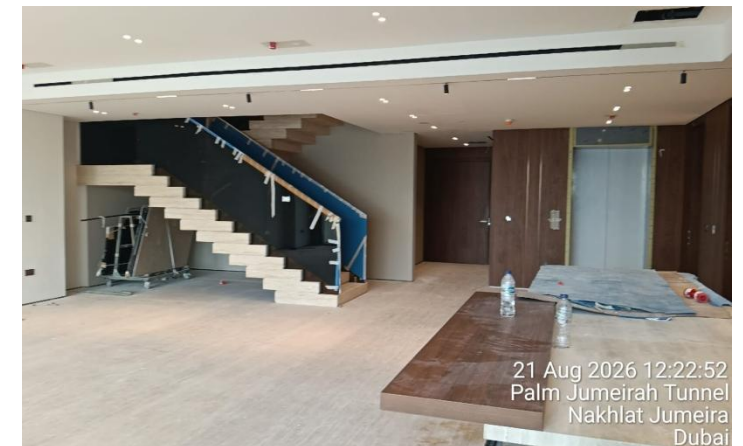
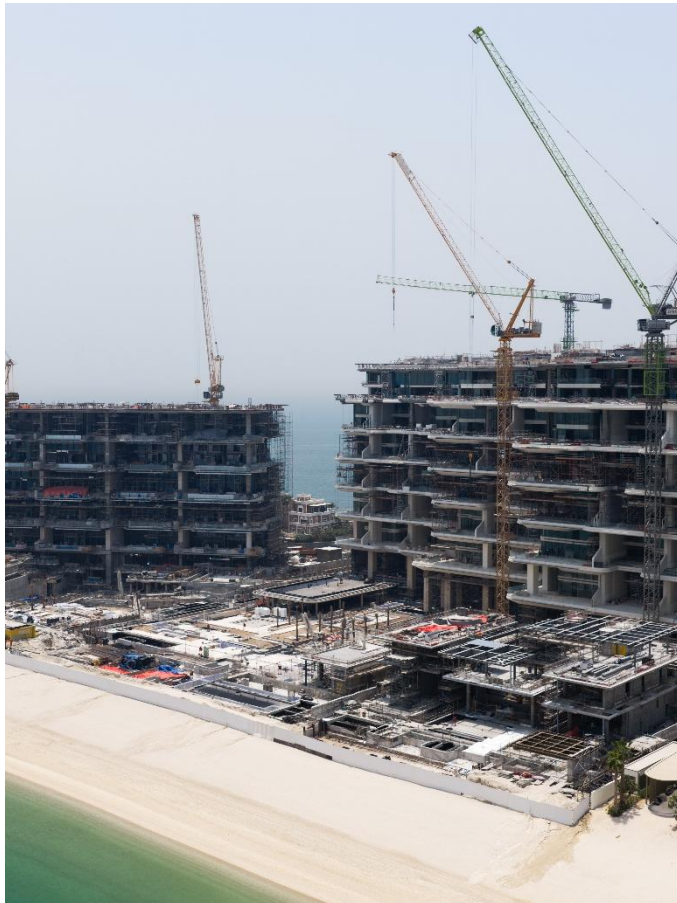
AVA at  
PALM  
JUMEIRAH  
Dorchester Collection  
DUBAI



# Construction progress for select ongoing projects

## Orla, Palm Jumeirah

ORLA  
Dorchester Collection  
DUBAI



# Construction progress for select ongoing projects

## Orla Infinity, Palm Jumeirah

ORLA  
INFINITY  
J. Dorchester Collection  
DUBAI

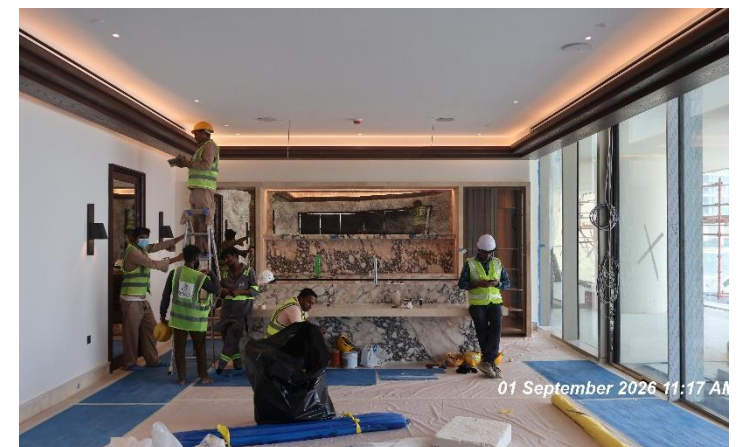
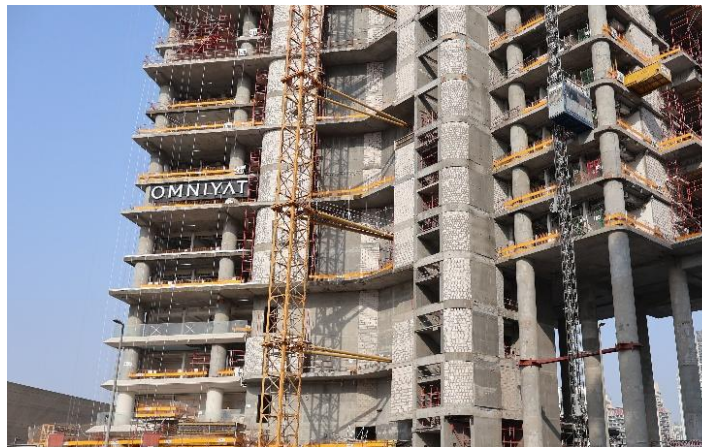


# Construction progress for select ongoing projects

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## Vela, Marasi Marina

VELA  
Dorchester Collection  
DUBAI

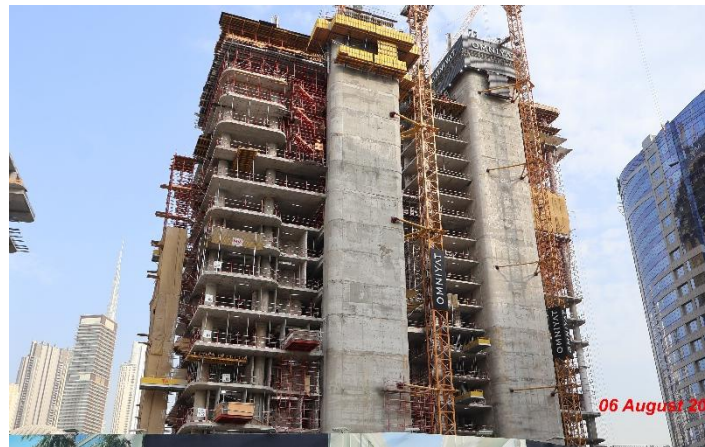


# Construction progress for select ongoing projects

OMNIYAT  
THE ART OF ELEVATION

## Vela Viento, Marasi Marina

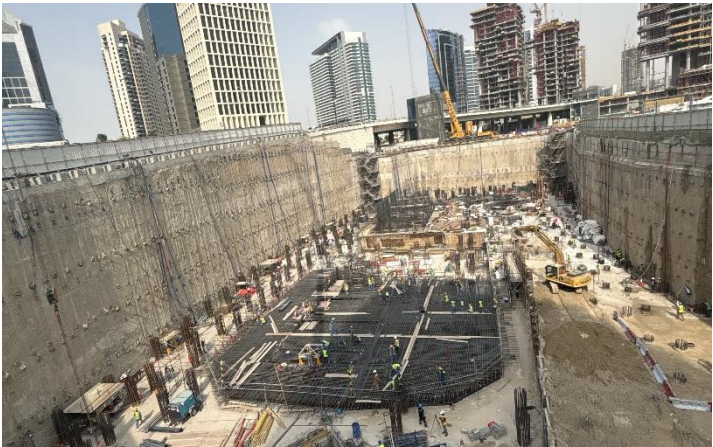
VELA  
VIENTO  
The Art of Elevation  
DUBAI



# Construction progress for select ongoing projects

## Enara, Marasi Marina

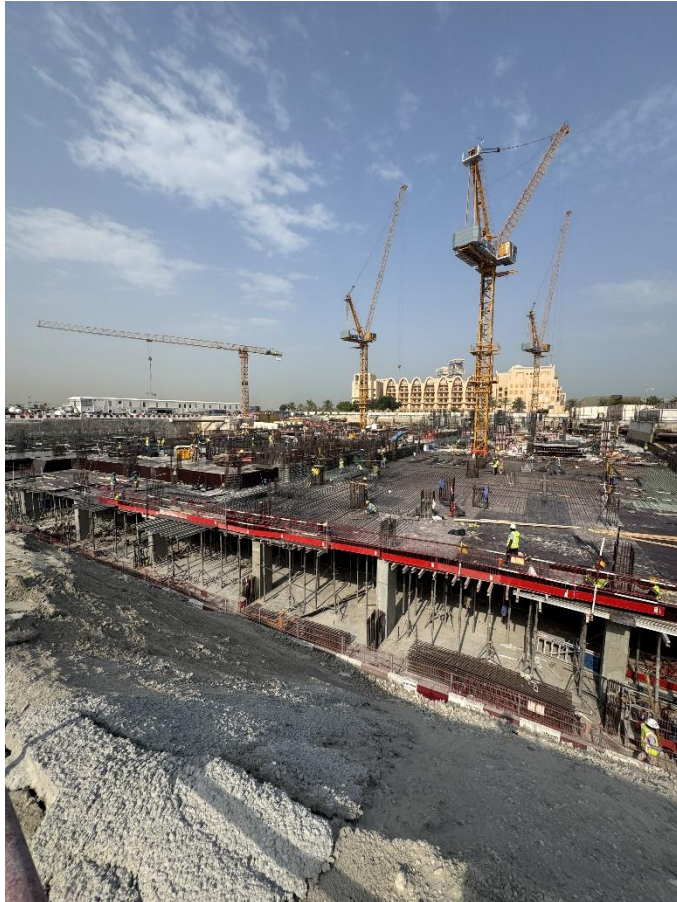
ENARA  
by OMNIYAT



# Construction progress for select ongoing projects

## Alba, Palm Jumeirah

THE  
ALBA  
DUBAI  
CORRECTOR COLLECTION



# Construction progress for select ongoing projects

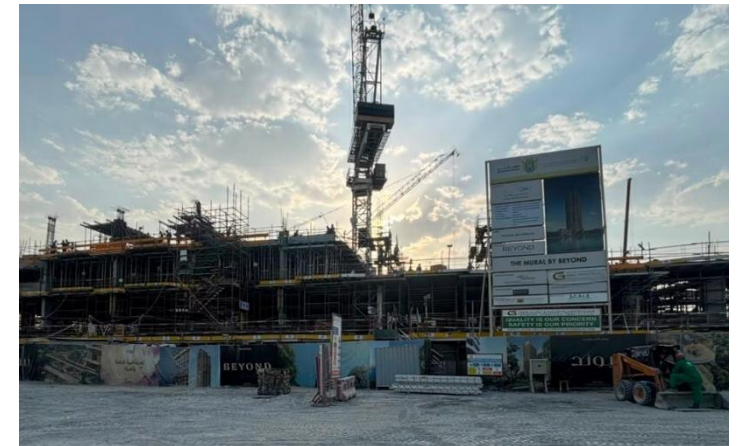
## Aria, Dubai Maritime City



# Construction progress for select ongoing projects

## The Mural, Dubai Maritime City

THE  
mural  
BEYOND



An architectural rendering of a modern, multi-story building with a unique, tiered design. The building features numerous balconies and large glass windows, reflecting the surrounding environment. In the foreground, there is a large, rectangular swimming pool with a clear blue surface. To the right of the pool, there are several palm trees and a sandy beach area with lounge chairs and umbrellas. The sky is a clear, light blue, suggesting a bright, sunny day. The overall scene is a high-quality digital illustration of a luxury residential or commercial development.

# Key Financial Highlights

# OHL Financials – Income Statement

Figures in USDmn unless otherwise stated

| Particulars                                             | FY24 (Audited) | FY25 (Audited) |
|---------------------------------------------------------|----------------|----------------|
| Revenue                                                 | 442            | 1,105          |
| Cost of sales                                           | (230)          | (535)          |
| <b>Gross profit</b>                                     | <b>212</b>     | <b>570</b>     |
| Selling and distribution expenses                       | (40)           | (90)           |
| General and administrative expenses                     | (75)           | (65)           |
| Other Income                                            | 9              | 2              |
| <b>Operating profit for the year</b>                    | <b>105</b>     | <b>416</b>     |
| <b>EBITDA %</b>                                         | <b>24%</b>     | <b>38%</b>     |
| Depreciation and Amortization                           | (2)            | (3)            |
| Gain/ (Loss) on fair valuation of investment properties | 200            | 22             |
| Profit on sale of share of associates                   | 6              | 0              |
| Profit on sale of investment properties                 | 18             | 3              |
| Share in (loss)/profit of associates                    | (10)           | 1              |
| Finance costs - net                                     | (25)           | (89)           |
| <b>Profit Before Taxes</b>                              | <b>291</b>     | <b>350</b>     |
| Corporate Taxes                                         | (26)           | (29)           |
| <b>Profit for the period</b>                            | <b>265</b>     | <b>322</b>     |

# OHL Financials – Balance Sheet

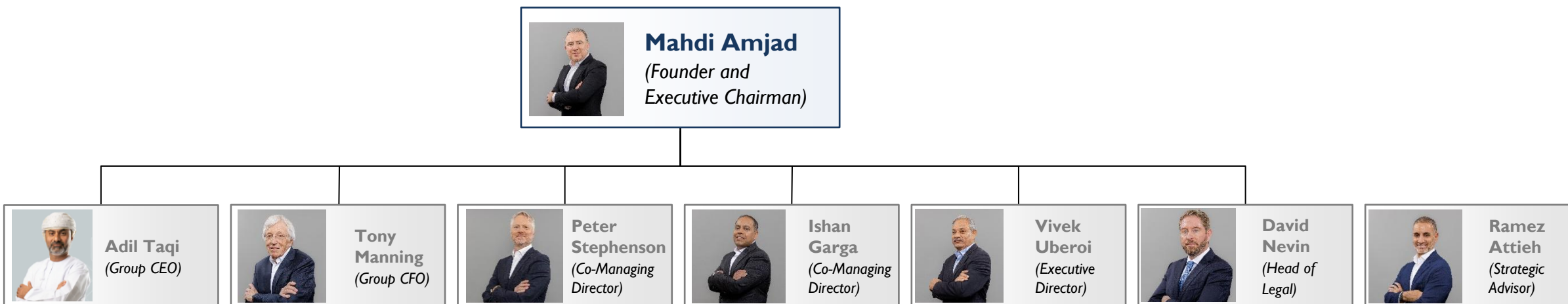
Figures in USDmn unless otherwise stated

| Particulars                                                   | FY24 (Audited) | FY25 (Audited) |
|---------------------------------------------------------------|----------------|----------------|
| <b>ASSETS</b>                                                 |                |                |
| Property, Plant & Equipment                                   | 14             | 20             |
| Right-of-use assets                                           | 1              | -              |
| Deferred tax asset                                            | 11             | 26             |
| Investment Properties                                         | 217            | 246            |
| Investments                                                   | 213            | 342            |
| Development in Progress                                       | 2,057          | 3,070          |
| Trade and Other Receivables                                   | 197            | 604            |
| Due from/to Related Companies                                 | 15             | 4              |
| Other Financial Assets                                        | 46             | 169            |
| Bank Balances and Cash                                        | 718            | 1,272          |
| <b>Total Assets</b>                                           | <b>3,489</b>   | <b>5,753</b>   |
| <b>Shareholders' Equity</b>                                   |                |                |
| Share Capital                                                 | 272            | 272            |
| Retained Earnings / (Accumulated Deficit)                     | 438            | 507            |
| Dividend                                                      | (78)           | -              |
| Net Profit/(Loss) for the year                                | 152            | 99             |
| <b>Equity attributable to the shareholders of the Company</b> | <b>785</b>     | <b>878</b>     |
| Non-Controlling Interests                                     | 1,270          | 1,701          |
| <b>Total Shareholders' Funds</b>                              | <b>2,055</b>   | <b>2,579</b>   |
| <b>LIABILITIES</b>                                            |                |                |
| Accounts Payable                                              | 135            | 385            |
| Lease Liabilities                                             | 1              | -              |
| Provision for tax                                             | 19             | 46             |
| Land obligations                                              | 198            | 795            |
| Advances/deposits from customers                              | 363            | 514            |
| Due to Related Companies                                      | 50             | 205            |
| End of Service Indemnity                                      | 5              | 7              |
| Borrowings                                                    | 647            | 1,207          |
| Deferred tax liability                                        | 17             | 15             |
| <b>Total Liabilities</b>                                      | <b>1,434</b>   | <b>3,173</b>   |
| <b>Total Shareholders' Funds and Liabilities</b>              | <b>3,489</b>   | <b>5,753</b>   |



**Strong Corporate  
Governance**

# Strong and Experienced Management Team



- ✓ Multi-layer and extensive team
- ✓ Fiduciary experience working for institutional investors
- ✓ Combination of diverse professional skills and seniorities across the entire team structure
- ✓ Full management alignment via significant incentives

- ✓ Established corporate governance framework
- ✓ Disciplined externalisation model
- ✓ Demand oriented model, de-risking developments
- ✓ Diverse and multi-disciplinary team with vast experience

# Strategic Advisory Board



**NADHIM ZAHAWI**  
Advisory Board Chairman

- Elected Member of Parliament for Stratford-on-Avon in 2010, serving until 2024.
- Held senior government position in the U.K. including Chancellor of the Exchequer and Secretary of State for Education.
- Served as Minister without Portfolio, Chancellor of the Duchy of Lancaster, Minister for Intergovernmental Relations, and Minister for Equalities.
- Previously served ministerial positions in Department of Business, Energy & Industrial Strategy, Health & Social Care, and Education.



**NOEL QUINN**  
Advisory Board Member

- Former Group CEO of HSBC (2019–2024), concluding a 37-year career in corporate and commercial banking.
- Previously served as CEO of Global Commercial Banking and Regional Head of Commercial Banking for Asia-Pacific at HSBC.
- Actively engaged in global finance & sustainability through Sustainable Markets Initiative, GFANZ, and World Bank's Private Sector Investment Lab.
- Currently on the board of Fortescue Group and elected Chair of Julius Baer.



**ABDULMOHSEN  
ALRASHED**  
Advisory Board Member

- Over 40 years of experience in real estate and investment sectors.
- Managing Partner at Al-Rashed Group since 1982, a leading Saudi conglomerate in trading, manufacturing, services, and investment.
- Held numerous board and executive director positions across various companies in Saudi Arabia.
- Holds a bachelor's degree in business administration from Seattle University, USA.



**HABIB AL MULLA**  
Advisory Board Member

- UAE legal expert with 38+ years' experience, advising on Federal and Emirate-level laws and drafting key legislative frameworks in Dubai.
- Played a pivotal role in establishing the DIFC and its legal framework; former Chairman of the Legislative Committee of the DFSA.
- Held government roles as member of Federal National Council, Legislative & Economic Committees and Chairman of the UAE Jurists Association.
- Holds an LLB (UAE University), LLM (Harvard Law School), and PhD (University of Cambridge).



**MARK MACHIN**  
Advisory Board Member

- Global investor and executive with extensive finance and investment management experience.
- Former President & CEO of Canada Pension Plan Investments (2016–2021), overseeing one of the world's largest pension funds (+USD 500bn).
- Spent 20+ years at Goldman Sachs, leading Capital Markets and Investment Banking in Asia ex-Japan.
- Currently holds advisory and board roles with GIC, CVC Capital, Opto Investments, Sequoia Heritage, and the Atlantic Council.



**TIMOTHY COLLINS**  
Advisory Board Member

- Founder of global investment firm Ripplewood Advisors (1995), with investments >USD 20B (EV) across Europe, the Middle East, and Asia.
- Led transformative investments in Shinsei Bank (Japan) and Commercial International Bank (Egypt).
- Serves on boards of Banque Saudi Fransi, EFG Hermes, SODIC, and chairs AS Citadele banka; formerly on Citigroup & Yale SOM Advisory Board
- Holds a BA in Philosophy from DePauw University and an MBA from Yale School of Management.

OMNIYAT